# AWBRIDGE AREA SCHOOL DISTRICT

2020-2021 Final Budget

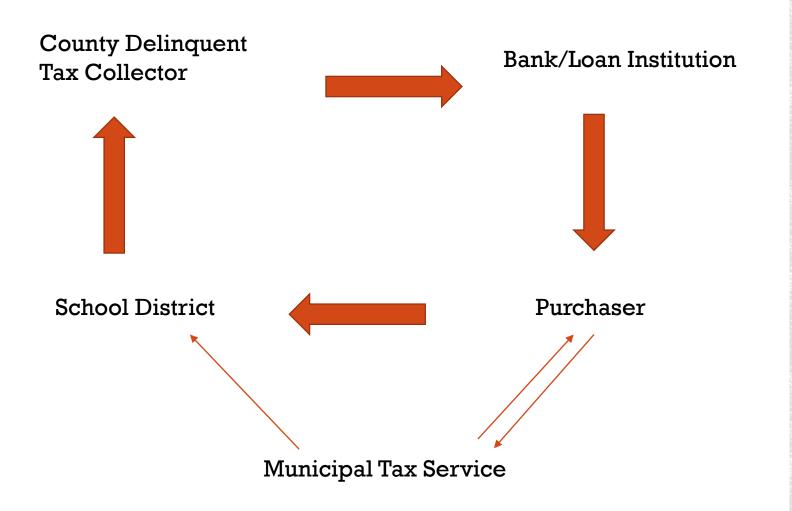


### FINANCIAL PROJECTION 2019-2020

	Budgeted	Estimated	Variance
Revenues	\$50,252,228	\$51,962,460	\$1,710,232
Expenditures	\$50,252,228	\$49,229,505	\$1,022,723
Change to FB			\$2,732,955
Beginning FB			\$918,098
Ending Fund FB			\$3,651,053

- Revenue variance increased due to May sale of delinquent tax liens (\$2M in one time revenue).
- Expenditures savings for energy, transportation, freeze on charter enrollments, field trip and athletic activities cancelled, supplies and copier spending lower, substitute costs, overtime.





### SALE OF TAX LIENS

District benefits from \$2M upfront payment for tax liens payable.

No change for taxpayer.

Fees paid by purchaser.



### BUDGET IMPACT OF COVID-19

- Future Act 1 index likely will be lower moving forward due to economic downshift which causes an inability to keep pace with expenditures in future years.
- Earned Income Tax collection delay.
- Rate of unemployment caused a drop in EIT collections by 20%.
- Real estate transfer taxes dropped by 40%.
- Interest and Dividend earnings dropped by 25% due to market conditions and fewer funds to invest.
- PSERS rate could be increased dramatically to cover lower interest rates in future years.
- Transportation subsidy uncertain due to contractor layoffs and potential to be wrapped into BEF.
- State budget projections were <u>decreased</u> in latest PDE release by \$88,635.
- One-year extension on expiring teachers contract.
- Special education costs may increase in order to provide summer services missed during closure.
- Substitute costs may increased due to expanded Paid Sick Leave and FMLA Leave under new laws.
- Additional costs of security, cleaning supplies, signage, transportation, overtime under potential continuation of continued pandemic.



### BUDGET SUMWARY

Total Revenues

\$49,160,992

Total Expenditures

\$51,727,933

- Utilization of fund balance required is (\$2,566,941).
- Represents an increase in spending over estimated actuals for current year of \$2.5 million or 5.1%.
- Increase in spending is inflated as a result of lower expenditures in current year due to school closing from COVID-19 virus.
- Increase over current year budget is \$1.4 million or 2.9%.



#### REVENUES BY SOURCE

Total Revenue = \$49,160,992

Decrease of (\$2,801,468) or (5.4%)

#### Local Breakdown:

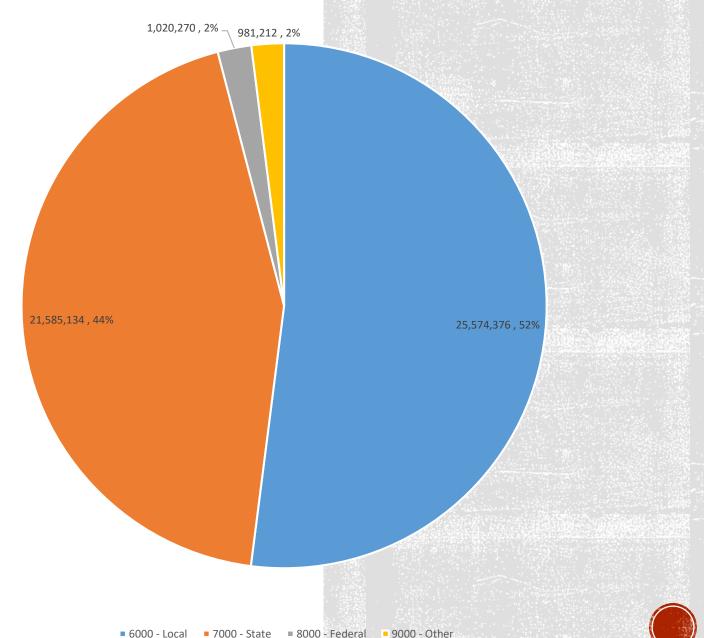
Real Estate \$20,556,479

Other \$5,017,898

State funding down (\$447K) or (2%)

Federal funding down (\$18K) or (1.8%)

Other sources represents funding for tech purchases and sale of Anthony Wayne School.





### TAX ASSESSMENT AND MILLAGE

- No tax increase in Proposed Final Budget
- Tax rate remains at 83.4709 mills
- Tax Assessment <u>decrease</u> = (\$3,223,040)
  - Total assessed value = \$283,373,560
  - Revenue lost due to drop = (\$242,127) or (0.95 mills)
- Tax Reduction Allocation = \$1,052,946
  - Tax Assessment Reduction on 6,266 approved homesteads/farmsteads is \$1,998.54
  - Tax Liability Reduction = \$166.82
- One mill generates approximately \$255,000 in tax revenue.



### MILLAGE INCREASE OPTIONS

<u>Inr %</u>	Mill Incr	New Rate	<u>Revenue</u>	Median Taxpayer Incr
3.5%	2.9215	86.3924	\$756,330	\$68.51
3.0%	2.5041	85.9750	\$648,283	\$58.72
2.5%	2.0868	85.5577	\$540,236	\$48.94
2.0%	1.6694	85.1403	\$442,188	\$39.15
1.5%	1.2521	84.7230	\$324,141	\$29.36
1.0%	0.8347	84.3056	\$216,094	\$19.57

### MILLAGE RATE HISTORY

Year	Millage Rate	Increase	% Incr	
2010-2011	63.3390	2.3190	3.80%	
2011-2012	69.8390	6.5000	10.3%	
2012-2013	72.9390	3.1000	4.4%	
2013-2014	73.9390	1.0000	1.4%	
2014-2015	73.9390	0.0000	0.0%	
2015-2016	75.8614	1.9224	2.6%	
2016-2017	79.2941	3.4327	4.5%	
2017-2018	79.2941	0.0000	0.0%	
2018-2019	81.4350	2.1409	2.7%	
2019-2020	83.4709	2.0359	2.5%	
2020-2021	83.4709	0.0000	0.0%	

# EXPENDITURES BY OPERATIONAL AREA

Total Expenditures = \$51,727,933

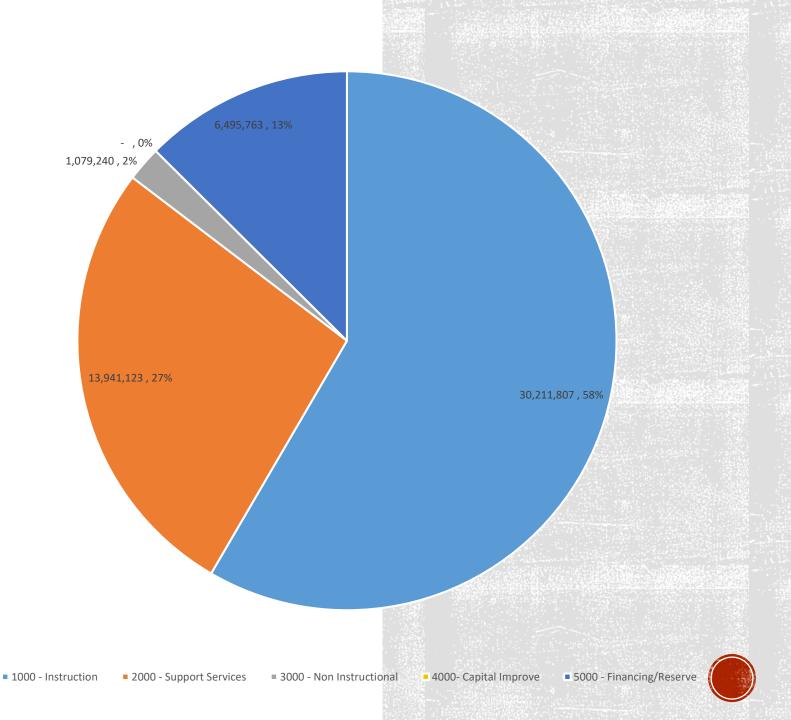
Direct Instruction = 58.4%

Support Services = 27.0%

Debt = 12.6%

Non Instruction = 2.1%

Capital Improve = 0%



# EXPENDITURES BY TYPE

**Personnel Cost** comprise **52.8%** or \$27.3 Million

Wages increase for all staff

Medical Ins costs down - 1.2%

PSERS rate increase from 34.29% to 34.51% creating an increase cost of 2.6%

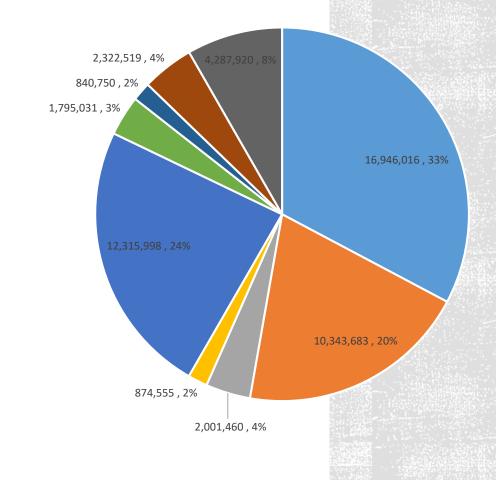
**<u>Debt</u>**- 12.6% or \$6.5M

**Tuition** – 16.8% or \$8.8M

<u>Transportation</u> – 6% or \$3.1M

<u>Utilities</u> – 1.7% or \$900K

Other contracts/services – 4.3% or \$2.5M or 4.9%



■ 100 - Wages

■ 200 - Benefits

■ 300 - Professional Srvc

400 - Property Srvc

■ 500 - Other Srvc

■ 600 - Supplies/Books

■ 700 - Equipment

■ 800 - Dues & Fees/Interest ■ 900 - Financing

# STATING CHANGES



- Anticipated reduction due to retirement of 4
   FTE teaching positions. (\$482,454)
- Anticipated retirement of administrator. (\$12,577)
- Anticipated retirement of three custodial/maintenance staff. (\$38,522)
- Reduction of 2 Administrative Staff (\$231,907)
- Reduction of 6 teachers (\$452,383)

### TECHNOLOGY/SECURITY PURCHASES

- Technology purchases will be made through a three year lease program and include moving the district to <u>One-to-</u>
   <u>One</u> student devices. The district will utilize new equipment purchases and existing equipment.
- Projected purchase of \$733,000.
- Budget impact over next 3 years is an average of \$232K.

### Textbook Purchase

 Continued purchase of social studies and math series \$141,950



### MAINTENANCE

Preventative maintenance contracts \$ 189,690
 Required inspections(fire, bleachers, stage, playgrounds) \$ 23,125
 Building and equipment repairs \$ 215,600
 Security and technology repairs \$ 42,000
 Academic/Athletics \$ 24,250



## OTHER EQUIPMENT PURCHASES

Operations & Maintenance

\$21,000

- One utility vehicles
- Leaf blowers

Athletics

\$18,750

Uniforms for: bowling, cross country, golf, tennis, wrestling, MS basketball, MS soccer, MS wrestling.

Academics

\$21,050

• Steel and bass drums, auxillary percussion, dolly for music stands, cymbals, keyboard, MS tech ed: robotics, testers, planner, drill press, chairs and tables, and special education FM system.



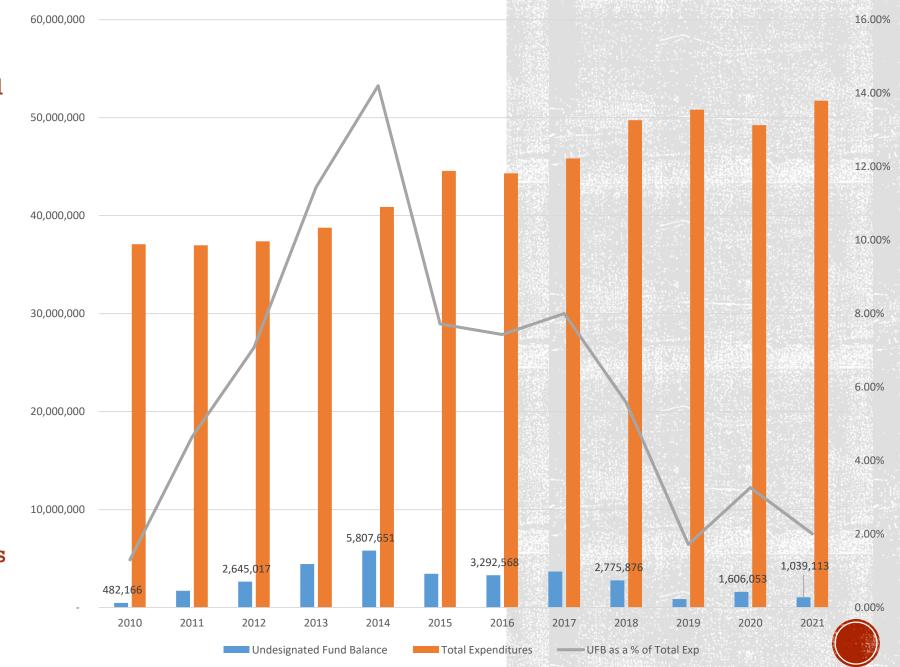
#### FUND BALANCE

Est. Ending Undesignated Fund Balance – \$1,039,113 or 2%

Utilization of Fund Balance – (\$2,566,941) including \$2M in one-time revenue.

Restricted Fund Balance in General Fund for Legal Trust--\$45,000

Fund Balance is estimated based on a projection of actuals revenues and expenditures for 2019-20 fiscal year.



### GENERAL FUND BUDGET SUMMARY

• Revenues \$49,160,992

• Expenditures (\$51,727,933)

• Utilization of Fund Balance (\$2,566,941)

Estimated Ending Fund Balance

Undesignated \$ 1,039,113

Restricted for Legal Trust
 \$ 45,000

Total Fund Balance \$ 1,084,113

- This budget requires moving one-time revenue from tax lien sale to fund operations. This is <u>not</u> advised by business administrator.
- Being done as one-year stop gap will create need future tax increases to be anticipated with a no ability to catch-up.



### CAPITAL RESERVE FUNDING

Year	Transfers In	Interest Earnings	Expenditures	Balance
2013-14	\$317,997	\$0	\$0	\$317,997
2014-15	\$3,800,000	\$159	\$0	\$4,118,156
2015-16	\$750,000	\$404	\$0	\$4,868,560
2016-17	\$1,305,897	\$26,594	(\$1,257,583)	\$4,943,468
2017-18	\$750,000	\$45,717	(\$885,711)	\$4,853,474
2018-19	\$0	\$110,065	(\$812,201)	\$4,151,338
2019-20 Est.	\$0	\$65,000	(\$1,312,268)	\$2,904,070
2020-21 Budget	<b>\$0</b>	\$25,000	(\$125,000)	\$2,804,070



### CAPITAL RESERVE EXPENDITURES

Year	Project Costs	Debt Service Pymts
2016-17	\$723,078	\$534,505
2017-18	\$326,301	\$559,410
2018-19	\$251,701	\$560,500
2019-20 Est.	\$755,719	\$556,550
2020-21 Budget	\$125,000	<b>\$0</b>

- 2016-17: Turf project at High School, MS wireless project, pole vault mats
- 2017-18: MS renovations for restrooms and gymnasium
- 2018-19: MS renovations for restrooms
- 2019-20: Paving at Economy, fencing at HS (bridge project)
- 2020-21: Phase 2 of HVAC controls (Trane)



### CAPITAL RESERVE FUNDS

- Funds may be used to make debt service payments or fund future capital projects.
- May <u>not</u> transfer funds to General Fund for operational uses.
- May replenish or build fund by fund transfers authorized by the Board of Directors.
   This has not occurred since 2017-18.
- Future bond refunding may also be placed in capital reserve or used to lower debt service. No bonds eligible until 2024.



### FOOD SERVICE FUND

- Food Service Program:
  - -2014-15 = (\$5,224)
  - -2015-16 = (\$193,237)
  - -2016-17 = (\$102,323)
  - **2017-18 = \$ 767**
  - **2018-19 = \$29,501**
  - 2019-20 est. = (\$301,778) (org. budget \$28,148)
- Variance create by \$500,000 loss in revenues due to school closure offset by only \$200,000 in lower expenditures.
- Still had to pay staff wages and benefits under Act 13.



### FOOD SERVICE FUND BUDGET 2020-2021

\$1,819,393

#### Revenues

Total Revenues

<ul><li>Ala Carte Sales</li></ul>	\$ 59,555
<ul><li>Adult Sales</li></ul>	\$ 15,486
<ul><li>HeadStart</li></ul>	\$ 70,000
<ul><li>Catering</li></ul>	\$ 5,000
<ul><li>State/Federal Subsidy</li></ul>	\$ 1,584,352
<ul><li>Donated/Rebates</li></ul>	\$ 85,000



### FOOD SERVICE FUND BUDGET

- Expenditures
  - Personnel
  - Food
  - Repairs
  - Equipment
  - Supplies/Software
  - Travel/Training
- Total Expenditures
- Net Profit

- \$ 868,055
- \$ 699,555
- \$ 28,500
- \$ 53,100
- \$ 58,600
- \$ 1,750
- \$1,709,560
- **\$ 109,833**



Final approval of the 2020-2021 General Fund Budget is scheduled for adoption at the Board of Directors meeting on **June 17, 2020**.

